

MUSANDAM POWER COMPANY SAOG

**FINANCIAL STATEMENTS AND
INDEPENDENT AUDITOR'S REPORT**

**FOR THE YEAR ENDED
31 DECEMBER 2025**

Registered office:

Musandam Power Company SAOG
PO Box 228
PC 134
Muscat, Sultanate of Oman

MUSANDAM POWER COMPANY SAOG

**FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025**

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INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF MUSANDAM POWER COMPANY SAOG

Report on the audit of the financial statements

Opinion

We have audited the financial statements of Musandam Power Company SAOG (“the Company”), which comprise the statement of financial position as at 31 December 2025, and the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as at 31 December 2025, and its financial performance and its cash flows for the year then ended in accordance with IFRS Accounting Standards.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the ‘Auditor’s responsibilities for the audit of the financial statements’ section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants’ International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA Code), together with the ethical requirements that are relevant to our audit of the financial statements in the Sultanate of Oman, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

**INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF
MUSANDAM POWER COMPANY SAOG (continued)**

Key audit matters (continued)

Key audit matter	How our audit addressed the key audit matter
<p>As at 31 December 2025 the Company holds non-financial assets comprising the property, plant and equipment and right of use assets amounting to RO 62.967 million. These non-financial assets and the related lease liabilities are considered as one cash generating unit (CGU) and are tested for impairment because of the existence of impairment indicators. For ascertaining the impairment, the management compares carrying values with the recoverable amount that is determined based on the higher of 'value in use' or 'fair value less costs of disposal'.</p> <p>We have considered the impairment testing of the non-financial assets of the Company as a key audit matter since significant complexity of judgement is involved in the making of the assumptions required to estimate the recoverable amount. The management has determined the recoverable amount of the CGU, as a higher of the value in use or fair value less costs of disposal. The value in use, has been derived from discounted forecast cash flow model that uses several key assumptions, including estimates of future fixed and variable income, operating costs and the weighted-average cost of capital (discount rate). Note 5 to these Financial Statements describes the various factors that have been considered in performing the impairment testing of Property, Plant and Equipment as on 31 December 2025.</p>	<p>Our audit procedures in this area included, among others:</p> <ul style="list-style-type: none"> • Evaluating the design and implementation of key internal controls around the impairment assessment; • Involving our own valuation specialist to assist in evaluating the appropriateness of the discount rate applied; • Evaluating the appropriateness of the assumptions applied to key inputs such as estimate of future fixed and variable income, operating costs which included comparing these inputs with our own assessments based on our knowledge of the client and the industry plus an alignment to the OPWPs 7 years statement (2023-2029); • Testing the mathematical accuracy of the discounted cash flow model; • Performing our own sensitivity analysis, which included assessing effect of reasonably possible reductions in forecast cash flows to evaluate the impact on the currently estimated headroom for the nonfinancial assets; and • Evaluating the adequacy of the financial statement disclosures, including disclosures of key assumptions and judgements.

Other information included in the Company's 2025 Annual Report

Management is responsible for the other information. The other information comprises the information included in the Company's Annual report 2025, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF MUSANDAM POWER COMPANY SAOG (continued)

Other information included in the Company's 2025 Annual Report (continued)

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRS Accounting Standards, the relevant disclosure requirements of the Financial Services Authority and the Commercial Companies Law of the Sultanate of Oman, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

**INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF
MUSANDAM POWER COMPANY SAOG (continued)**

Auditor's responsibilities for the audit of the financial statements (continued)

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

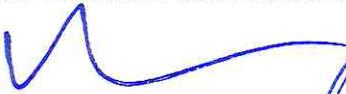
From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on other legal and regulatory requirements

In our opinion, the financial statements of the Company as at and for the year ended 31 December 2025 comply, in all material respects, with the relevant disclosure requirements of the Commercial Companies Law of the Sultanate of Oman, and disclosure requirements for Public Joint Stock Companies issued by the Financial Services Authority.

The engagement partner on the audit resulting in this independent auditor's report is Mr. Karl Jackson.

CROWE MAK GHAZALI LLC


Karl Jackson
Engagement Partner

Muscat, Sultanate of Oman
08 February 2026



MUSANDAM POWER COMPANY SAOG
STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2025

	Notes	31 December 2025 RO '000	31 December 2024 RO '000
ASSETS			
Non-current assets:			
Property, plant and equipment	5	62,967	64,199
Current assets:			
Inventories	6	3,528	2,064
Trade and other receivables	7	1,407	1,308
Cash and bank balances	8	405	818
		<u>5,340</u>	<u>4,190</u>
Total assets		<u>68,307</u>	<u>68,389</u>
EQUITY AND LIABILITIES			
Equity:			
Share capital	9	7,039	7,039
Legal reserve	10	2,183	1,947
Retained earnings		3,330	3,148
Total equity		<u>12,552</u>	<u>12,134</u>
Non-current liabilities:			
Senior facility loan	11(a)	42,011	45,674
Provision for asset retirement obligation	13	211	201
Lease liability	14	90	94
Deferred tax liability	20(c)	4,903	4,491
Employees' end of service benefits		-	12
		<u>47,215</u>	<u>50,472</u>
Current liabilities:			
Senior facility loan	11(a)	3,733	3,621
Short term loan facility	11(b)	3,000	1,000
Lease liability	14	4	3
Trade and other payables	12	1,803	1,159
		<u>8,540</u>	<u>5,783</u>
Total liabilities		<u>55,755</u>	<u>56,255</u>
Total equity and liabilities		<u>68,307</u>	<u>68,389</u>
Net assets per share	24	<u>0.178</u>	<u>0.172</u>

These financial statements were approved by the Board of Directors on 8th February 2026 and were signed on its behalf by:



Chairman



Director

The accompanying notes on pages 9 to 39 form part of these financial statements.

MUSANDAM POWER COMPANY SAOG
STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME
FOR THE YEAR ENDED 31 DECEMBER 2025

	Notes	Year ended 31 December 2025 RO '000	Year ended 31 December 2024 RO '000
Revenue	15	19,431	18,466
Operating costs	16	<u>(12,916)</u>	<u>(11,851)</u>
Gross profit		6,515	6,615
General and administrative expenses	17	(1,003)	(846)
Finance costs	18	<u>(2,739)</u>	<u>(2,897)</u>
Profit before tax		2,773	2,872
Tax expense	20(a)	<u>(412)</u>	<u>(484)</u>
Profit and total comprehensive income for the year		<u>2,361</u>	<u>2,388</u>
Basic and diluted earnings per share for the year	23	<u>0.034</u>	<u>0.034</u>

The accompanying notes on pages 9 to 39 form part of these financial statements.

MUSANDAM POWER COMPANY SAOG
STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 31 DECEMBER 2025

	Share capital RO '000	Legal reserve RO '000	Retained earnings RO '000	Total RO '000
At 1 January 2024	7,039	1,709	2,941	11,689
Profit and total comprehensive income for the year	-	-	2,388	2,388
Transfer to legal reserve (note 10)	-	238	(238)	-
Dividends paid (note 27)	-	-	(1,943)	(1,943)
At 31 December 2024	<u>7,039</u>	<u>1,947</u>	<u>3,148</u>	<u>12,134</u>
At 1 January 2025	7,039	1,947	3,148	12,134
Profit and total comprehensive income for the year	-	-	2,361	2,361
Transfer to legal reserve (note 10)	-	236	(236)	-
Dividends paid (note 27)	-	-	(1,943)	(1,943)
At 31 December 2025	<u>7,039</u>	<u>2,183</u>	<u>3,330</u>	<u>12,552</u>

The accompanying notes on pages 9 to 39 form part of these financial statements.

MUSANDAM POWER COMPANY SAOG
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2025

	Notes	Year ended 31 December 2025 RO '000	Year ended 31 December 2024 RO '000
Cash flows from operating activities:			
Profit before tax		2,773	2,872
Adjustments for:			
Finance costs	18	2,732	2,890
Provision for slow moving inventories	6	15	15
Provision for employees' end of service benefits		2	2
Finance cost on lease liability		7	7
Depreciation of property, plant and equipment	5	2,007	2,009
Operating cash flows before working capital changes		7,536	7,795
(Increase) / decrease in inventories		(1,479)	1,125
Increase in trade and other receivables		(99)	(8)
Increase in trade and other payables		603	227
Net cash generated from operating activities		6,561	9,139
Cash flows from investing activities:			
Additions to property, plant and equipment	5	(775)	(106)
Net cash used in investing activities		(775)	(106)
Cash flows from financing activities:			
Proceeds from short term loan facility	11(b)	6,000	4,000
Repayment of short-term loan facility		(4,000)	(4,500)
Repayment of senior facility loan		(3,621)	(3,458)
Repayment of lease liability		(10)	(10)
Dividends paid	27	(1,943)	(1,943)
Finance costs paid		(2,625)	(2,812)
Net cash used in financing activities		(6,199)	(8,723)
Net increase/(decrease) in cash and cash equivalents		(413)	310
Cash and cash equivalents at the beginning of the year		818	508
Cash and cash equivalents at the end of the year	8	405	818

The accompanying notes on pages 9 to 39 form part of these financial statements.

MUSANDAM POWER COMPANY SAOG

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

1. Nature of operations

Musandam Power Company SAOG (“the Company”) is primarily engaged in the design, construction, ownership, financing, operation, and maintenance of a dual fuel power plant (“the Plant”) with natural gas as the primary fuel and diesel oil as the alternative fuel with a capacity of 120 Mega Watt (MW) located in Wilayat Bukha in the Musandam Governorate, the Sultanate of Oman (“the Project”). The Company is selling the electrical energy generated to Oman Power and Water Procurement Company SAOC (“OPWP”). The Company commenced its commercial operations on 17 June 2017.

2. General information

The Company was registered and incorporated as a closed joint stock company in the Sultanate of Oman on 18 November 2014. The Shareholders at the Company’s Extraordinary General Meeting held on 28 May 2019 approved the conversion of the Company from a Closed Joint Stock Company (“SAOC”) to a Public Joint Stock Company (“SAOG”) by offering its shares for public subscription. The Company was listed on the Muscat Stock Exchange (“MSX”) on 5 December 2019 and became a listed public company.

The registered office of the Company is PO Box 228, PC 134, Muscat, Sultanate of Oman.

Significant agreements:

The Company has entered into the following significant agreements:

- An Engineering, Procurement, and Construction (“EPC”) contract with Wartsila Muscat LLC (the “EPC contractor”) to carry out and complete all design, engineering, procurement, and construction of the power plant and implement the Project.
- A Long-Term Services Agreement (“LTSA”) with the EPC contractor was executed on the 25th of November 2014 and was amended on the 24th of June 2015. The LTSA will terminate upon the earlier of the 15th anniversary of the COD or the reaching of 70,000 ERH (Engine Running Hours)
- A Power Purchase Agreement (“PPA”) with OPWP to sell the electricity generated from the Plant having validity from 13th April 2015 to 23rd January 2032.
- A Natural Gas Sales Agreement (“NGSA”) with Integrated Gas Company SAOC (“IGC”) to purchase natural gas for the Plant having validity from 12th July 2015 to 23rd January 2032.
- An operation and maintenance agreement with the EPC contractor to operate and maintain the Plant. The agreement will expire on 16 June 2032.
- A diesel purchase agreement with Al Maha Petroleum Products Marketing Company SAOG. The contract will expire on 10th February 2028 + 2 years.
- An electrical connection agreement with Oman Electricity Transmission Company SAOC (“OETC”) for the evacuation of the electricity generated from the Plant.
- Usufruct Agreement with the Ministry of Housing and Urban Planning (“MOH”) for the project site, temporary areas, and OETC substation area. The usufruct agreement has a term of 25 years from 9th February 2015, subject to a further extension of 25 years at the option of the Company.
- A senior facility loan agreement with Bank Muscat SAOG as the lead banker to fund the costs of the Project. The final maturity date of the loan under the TSF Facilities is stated as 17 December 2031.

***Effective from 1 January 2023, vide Ministry of Energy & Minerals Ministerial decision No 19/2023 (the MEM transfer decision) and Ministerial Decision No. 248/2022 of the Minister of the Finance (the MOF decision), the MOF has established a Wholly owned Oman Government Company named **Integrated Gas Company SAOC** and set the mandate to transfer all the agreements related to the gas sale, purchase, supply, transportation, and related agreements from the **Ministry of Energy & Minerals** (the “MEM”) to **IGC** per the MEM transfer decision.*

MUSANDAM POWER COMPANY SAOG

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025 (continued)

3. Basis of preparation and adoption of new and amended IFRS Accounting Standards

Statement of compliance

The financial statements have been prepared in accordance with IFRS Accounting Standards issued by the International Accounting Standards Board (IASB), interpretations issued by the International Financial Reporting Interpretations Committee (IFRIC) of the IASB, the disclosure requirements of the Financial Services Authority and the applicable provisions of the Commercial Companies Law of the Sultanate of Oman. These financial statements are prepared under the historical cost convention as modified by the revaluation of financial assets and financial liabilities at fair value, if any, through the statement of comprehensive income.

The preparation of the financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reporting period. It also requires management to exercise its judgment in the process of applying the Company's accounting policies. The areas involving a high degree of judgment or complexity or areas where assumptions and estimates are significant to these financial statements are disclosed in Note 4.21

Functional and presentation currency

The financial statements are presented in Rial Omani (RO) which is also the functional currency of the Company, and all values are rounded to the nearest thousands (RO '000) except where otherwise stated.

The following new Standards, amendments to Standards and Interpretations have become effective for the first time for the reporting periods beginning on or after 1 January 2025

The accounting policies adopted are consistent with those of the annual financial statements for the year ended 31 December 2024. However, the following new Standards, amendments to Standards and Interpretations have become effective for the first time for the reporting periods beginning on or after 01 January 2025.

- **Lack of exchangeability (Amendments to IAS 21)**

These amendments introduce a consistent framework for assessing when a currency is exchangeable into another currency. Where exchangeability is lacking, the amendments specify how an entity determines the exchange rate to be used and introduce additional disclosure requirements to enable users of the financial statements to understand the effects of any lack of exchangeability. Consequential amendments were also made to IFRS 1 First-time Adoption of International Financial Reporting Standards.

The application of these amendments did not have a material impact on the Company's financial position, financial performance or cash flows.

Standards, amendments and interpretations to existing IFRS Accounting Standards that have been issued but are not yet effective

At the time of authorization of these financial statements, the following IFRS Accounting Standards, amendments to Standards, and Interpretations have been issued but not yet effective. In accordance with IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors, the Company discloses information relevant to assessing the possible future effects of applying these requirements once effective.

MUSANDAM POWER COMPANY SAOG

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025 (continued)

3. Basis of preparation and adoption of new and amended IFRS Accounting Standards (continued)

Standards, amendments and interpretations to existing IFRS Accounting Standards that have been issued but are not yet effective (continued)

The Company will adopt these standards, amendments and interpretations in future reporting years as indicated below:

	Effective date
Annual Improvements to IFRS Accounting Standards - Volume 11 (Clarifications and corrections in several standards, including IFRS 1, IFRS 7, IFRS 9, IFRS 10 and IAS 7)	January 01, 2026
Amendments to IFRS 9 and IFRS 7 for: Classification and Measurement of Financial Instruments	January 01, 2026
Amendments to IFRS 9 and IFRS 7 for: Contracts referencing Nature-dependant Electricity Generation	January 01, 2026
IFRS 18: Presentation and Disclosures in Financial Statements (new standard) and consequential amendments of other related standards	January 01, 2027
IFRS 19: Subsidiaries without Public Accountability: Disclosures (new standard)	January 01, 2027

The management of the Company believes that the adoption of the above new standards, particularly IFRS 18, and the amendments to existing standards may have impact on the presentation of the amounts and disclosures in the financial statements of the future periods when such standards or amendments shall be adopted. The Company will continue to evaluate the impact before first-time application.

In line with evolving IFRS disclosure expectations, particularly those relating to emerging uncertainty-related disclosures encouraged by the IASB Illustrative Examples (issued November 2025), the Company/Group continues to enhance reporting of financial statement uncertainties, including climate-related risks, where material.

4. Material accounting policy information

The principal accounting policies applied in the preparation of the financial statements are set out below. These accounting policies have been consistently applied by the Company to all periods presented, unless otherwise stated.

4.1 Going concern assumption

Management has, at the time of approving the financial statements, a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. Thus, they continue to adopt the going concern basis of accounting in preparing the Company's financial statements.

4.2 Foreign currency transactions and balances

Foreign currency transactions are translated into the functional currency of the Company, using the exchange rates prevailing at the dates of the transactions (spot exchange rate). Foreign exchange gains and losses resulting from the settlement of such transactions and from the re-measurement of monetary items in the statement of financial position at year-end exchange rates are recognised in the statement of profit or loss and other comprehensive income within the 'other income' or 'other expense'.

MUSANDAM POWER COMPANY SAOG

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025 (continued)

4. Material accounting policy information (continued)

4.2 Foreign currency transactions and balances (continued)

In the Company's financial statements, all items and transactions of the Company with a presented currency other than the Rial Omani (the Company's presentation currency) were translated into the presentation currency. Assets and liabilities have been translated into the Rial Omani at the closing rate at the reporting date. Income and expenses have been translated into the Company's presentation currency at the average rates over the reporting period. Non-monetary items are not retranslated at the year's end. They are measured at historic cost (translated using the exchange rates at the transaction date), except for non-monetary items measured at fair value which are translated using the exchange rates at the date when fair value was determined.

4.3 Property, plant, and equipment

Property, plant, and equipment are initially recognised at acquisition cost, including any cost directly attributable to bringing the assets to the location and condition necessary for it to be capable of operating in the manner intended by the Company. The cost of self-constructed assets includes the cost of materials, direct labour, and any other costs directly attributable to bringing the assets to a working condition for their intended use, the costs of dismantling and removing the items and restoring the site on which they are located and capitalised borrowing costs. Property, plant, and equipment are subsequently measured using the cost model, cost less accumulated depreciation and impairment losses.

Depreciation is calculated on a straight-line basis over the estimated useful lives of the major classes of depreciable assets as follows:

Plant and machinery	40 years
Building and civil works	40 years
Furniture and fixtures	3 years
Computer and office equipment	3 years
Motor vehicles	3 years

The principal useful lives applied by the Company are disclosed in Note 5.

Capital spares are recognised in the carrying amount of the affected item of property, plant, and equipment when it is put in use. The carrying amount of the replaced item is derecognised. When it is not practical to determine the carrying amount of the replaced part, the cost of the capital spares may be used as an indication of what the cost of the replaced part was at the time it was acquired.

Expenditure incurred to replace a component of an item of property, plant, and equipment that is capitalised if it is probable that the future economic benefits embodied within the part will flow to the Company, and its cost can be measured reliably and the carrying amount of the component that is replaced is written off. Other subsequent expenditure is capitalised only when it increases future economic benefits of the related item of property, plant, and equipment. All other expenditure is recognised in the statement of profit or loss and other comprehensive income as the expense is incurred. When each major inspection is performed, its cost is recognised in the carrying amount of the property, plant, and equipment as a replacement if the recognition criteria are satisfied and the carrying amounts of the replaced components are written off to the statement of profit or loss and other comprehensive income.

An item of property, plant, and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on the derecognition of the asset, calculated as.

MUSANDAM POWER COMPANY SAOG

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025 (continued)

4. Material accounting policy information (continued)

4.3 Property, plant, and equipment (continued)

the difference between the net disposal proceeds and the carrying amount of the asset, is included in the statement of profit or loss and other comprehensive income in the period the asset is derecognised. The assets' residual values, useful lives, and methods are reviewed, and adjusted prospectively, if appropriate, at each financial year-end.

4.4 Capital work-in-progress

Capital work-in-progress is stated at cost, less impairment, if any. When commissioned, capital work-in-progress is transferred to the appropriate property, plant and equipment category and depreciated in accordance with the Company's policy.

4.5 Impairment of non-financial assets

The carrying amounts of the Company's non-financial assets other than inventories are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indications exist, then the asset's recoverable amount is estimated.

An impairment loss is recognised if the carrying amount of an asset or cash-generating unit exceeds its value in use and its fair value less costs to sell. In assessing the value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists.

An impairment loss is reversed if there has been a change in estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised. For the purposes of assessing impairment, assets are grouped at the lowest levels for which they are separately identifiable cash flows as cash-generating units.

For impairment assessment purposes, the Company considers the power plant and related assets as a single CGU. The recoverable amount of this CGU is determined based on value-in-use calculations derived from expected cash flows under the PPA and management's long-term operating forecasts

4.6 Leases

The Company as a lessee

The Company assesses whether a contract is or contains a lease, at the inception of the contract. The Company recognises a right-of-use asset and a corresponding lease liability with respect to all lease arrangements in which it is the lessee, except for short-term leases (defined as leases with a lease term of 12 months or less) and leases of low-value assets. For these leases, the Company recognises the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

Lease liability

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the interest rate implicit in the lease or, if that rate cannot be readily determined, which is generally the case for leases in the Company, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

MUSANDAM POWER COMPANY SAOG

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025 (continued)

4. Material accounting policy information (continued)

4.6 Leases (continued)

Lease liability (continued)

To determine the incremental borrowing rate, the Company:

- where possible, uses recent third-party financing received by the individual lessee as a starting point, adjusted to reflect changes in financing conditions since third party financing was received.
- uses a build-up approach that starts with a risk-free interest rate; and
- makes adjustments specific to the lease, e.g., term, country, currency and security.

Lease payments included in the measurement of the lease liability comprise:

- fixed lease payments (including in-substance fixed payments), less any lease incentives; and
- variable lease payments that depend on an index or rate, initially measured using the index or rate at the commencement date.

The lease liability is presented as a separate line item in the statement of financial position. Lease payments are allocated between principal and finance cost. The finance cost is charged to the statement of profit or loss and other comprehensive income over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period. The lease liability is subsequently measured by increasing the carrying amount to reflect interest on the lease liability (using the effective interest method) and by reducing the carrying amount to reflect the lease payments made.

The Company remeasures the lease liability and makes a corresponding adjustment to the related right-of-use asset whenever:

- the lease term has changed or there is a change in the assessment of exercise of a purchase option, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate.
- the lease payments change due to changes in an index or rate or a change in expected payment under a guaranteed residual value, in which cases the lease liability is remeasured by discounting the revised lease payments using the initial discount rate unless the lease payments change is due to a change in a floating interest rate, in which case a revised discount rate is used.
- a lease contract is modified, and the lease modification is not accounted for as a separate lease, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate.

The Company did not make any such adjustments during the periods presented.

Right-of-use asset

The right-of-use asset comprise the initial measurement of the corresponding lease liability, lease payments made at or before the commencement day and any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment losses.

Right-of-use asset is depreciated over the shorter period of lease term and useful life of the underlying asset. If a lease transfers ownership of the underlying asset or the cast of the right-of-use asset reflects that the Company expects to exercise a purchase option, the related right-of-use asset is depreciated over the useful life of the underlying asset. The depreciation starts at the commencement date of the lease.

The right-of-use asset is presented as a separate line item in the property, plant and equipment. The Company applies IAS 36 "*Impairment of assets*" to determine whether a right-of-use asset is impaired and accounts for any identified impairment loss as described in the note 4.5.

MUSANDAM POWER COMPANY SAOG

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025 (continued)

4. Material accounting policy information (continued)

4.6 Leases (continued)

Right-of-use asset (continued)

Variable rents that do not depend on an index or rate are not included in the measurement of the lease liability and the right-of-use asset. The related payments are recognised as an expense in the period in which the event or condition that triggers those payments occurs and are included in the line 'Operating expenses' in the statement of profit or loss and other comprehensive income.

As a practical expedient, IFRS 16 permits a lessee not to separate non-lease components, and instead account for any lease and associated non-lease components as a single arrangement- The Company has not used this practical expedient.

The Company as lessor

The Company has entered into a Power Purchase Agreement (“PPA”) with Oman Power and Water Procurement Company SAOC (“OPWP”) on take or pay arrangement for the sale of electricity generated by the Company to OPWP. PPA do not take the legal form of a lease but convey the rights to OPWP to use the Company’s power generation plant in return for payments as defined in the contract. Contracts meeting these criteria are identified as either operating leases or finance leases.

Leases for which the Company is a lessor are classified as finance or operating leases. Whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease (for capacity revenue refer revenue accounting policy). Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight-line basis over the lease term.

When a contract includes lease and non-lease components, the Company applies IFRS 15 to allocate the consideration under the contract to each component.

4.7 Financial instruments

To determine the classification and measurement category, IFRS 9 requires all financial assets, except equity instruments and derivatives, to be assessed based on a combination of the entity’s business model for managing the assets and the instruments’ contractual cash flow characteristics. The IFRS 9 measurement categories of financial assets are:

- Financial assets carried at amortised cost;
- Financial assets carried at fair value through other comprehensive income (FVOCI); and
- Financial assets carried at fair value through profit or loss (FVTPL).

The Company’s financial assets include trade and other receivables and cash and bank balances. These financial assets are measured at amortised cost.

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

MUSANDAM POWER COMPANY SAOG

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025 (continued)

4. Material accounting policy information (continued)

4.7 Financial instruments (continued)

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Company are recognised at the proceeds received, net of direct issue costs.

Repurchase of the Company's own equity instruments is recognised and deducted directly in equity. No gain or loss is recognised in the statement of profit or loss and other comprehensive income on the purchase, sale, issue or cancellation of the Company's own equity instruments.

All financial liabilities are measured subsequently at amortised cost using the effective interest method or at fair value through profit or loss, the Company does not have any liabilities measured at fair value through profit or loss. Financial liabilities are measured subsequently at amortised cost using the effective interest method.

I. Recognition and measurement

Financial assets and financial liabilities are initially recognised when the Company becomes a party to the contractual provisions of the instrument.

A financial asset is initially measured at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to its acquisition or issue. Accounts receivables are measured at the transaction price determined under IFRS 15.

All recognised financial assets are measured subsequently in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

All financial liabilities are recognised initially at fair value and, in the case of payables, net of directly attributable transaction costs.

The Company does not trade in any financial liabilities and does not classify or measure any financial liabilities as at fair value through profit or loss. Consequently, all financial liabilities are classified and subsequently measured at amortized cost.

II. Derecognition of financial assets and liabilities

The Company derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity.

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in the statement of profit or loss and other comprehensive income.

The Company derecognises financial liabilities when, and only when, the Company's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in the statement of profit or loss and other comprehensive income.

MUSANDAM POWER COMPANY SAOG

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025 (continued)

4. Material accounting policy information (continued)

4.7 Financial instruments (continued)

Derecognition of financial assets and liabilities (continued)

The Company's financial assets primarily comprise trade receivables and cash and bank balances, all of which are measured at amortised cost. Financial liabilities comprise loans and borrowings and trade and other payables, which are also measured at amortised cost.

Impairment of financial assets

The Company recognises allowances for expected credit losses (ECLs) on financial instruments, including financial assets measured at amortised cost and accounts and other receivables. Credit losses are measured as the present value of all cash shortfalls.

For trade and other receivables, the Company applies a simplified approach in calculating ECLs. Loss allowances for accounts receivables are always measured at an amount equal to lifetime ECLs. Therefore, the Company does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. In assessing expected credit losses, the Company considers the credit quality of counterparties, including the fact that its major customers are government-related entities.

The Company has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

Credit-impaired financial assets

At each reporting date, the Company assesses whether financial assets carried at amortised cost are credit impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred. A receivable is considered as in default, if the receivable is past due more than 90 days.

Impairment provisions for other receivables are also recognised based on a forward looking expected credit loss model.

Write-off

The Company writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, e.g., when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings, financial assets written off may still be subject to enforcement activities under the Company's recovery procedures, taking into account legal advice where appropriate. Any recoveries made are recognised in the statement of profit or loss and other comprehensive income.

Offsetting of financial instruments

Financial assets and financial liabilities are offset, and the net amount reported in the statement of financial position if, and only if:

- there is a currently enforceable legal right to offset the recognised amounts; and
- there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

MUSANDAM POWER COMPANY SAOG

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025 (continued)

4. Material accounting policy information (continued)

4.8 Provisions, contingent liabilities and contingent assets

Provisions are recognised when present obligations as a result of a past event will probably lead to an outflow of economic resources from the Company and amounts can be estimated reliably. Timing or amount of the outflow may still be uncertain. A present obligation arises from the presence of a legal or constructive commitment that has resulted from past events, for example, legal disputes or onerous contracts. Restructuring provisions are recognised only if a detailed formal plan for the restructuring has been developed and implemented, or management has at least announced the plans main features to those affected by it. Provisions are not recognised for future operating losses.

Provisions are measured at the estimated expenditure required to settle the present obligation, based on the most reliable evidence available at the reporting date, including the risks and uncertainties associated with the present obligation. Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. Provisions are discounted to their present values, where the time value of money is material.

Any reimbursement that the Company can be virtually certain to collect from a third party with respect to the obligation is recognised as a separate asset. However, this asset may not exceed the amount of the related provision. All provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. Probable inflows of economic benefits to the Company that do not yet meet the recognition criteria of an asset are disclosed as contingent assets.

No liability is recognised if an outflow of economic resources as a result of present obligations is not probable. Such situations are disclosed as contingent liabilities unless the outflow of resources is remote.

4.9 Post employment benefits and short-term employee benefits

The provision for employees' end of service benefits is based upon the liability accrued in accordance with the terms of employment of the Company's employees at the reporting date, having regard to the requirements of the Oman Labour Law, 2023 and the Social Security Law, 1991.

Government of Oman Social Insurance Scheme (the "Scheme")

The Company contributes to the Scheme for all Omani employees. The Scheme, which is a defined contributions retirement plan, is administered by the Government of Oman. The Company and Omani employees are required to make monthly contributions to the Scheme at prescribed rates of gross salaries.

Non-Omani employee terminal benefits

The provision for end of service benefits for non-Omani employees is made in accordance with the requirements of the Oman Labour Law of 2023, as amended. Employees are entitled to end of service benefits calculated at the rate of 30 days basic salary for each year of continuous service. This is an unfunded defined benefits retirement plan. Accrued non-Omani staff terminal benefits are payable on termination of employment.

4.10 Cash and cash equivalents

Cash and cash equivalents comprise cash in hand and at bank. Cash and cash equivalents are short term, highly liquid investments that are readily convertible to known amount of cash, which are subject to an insignificant risk of changes in value and have maturity of three months or less at the date of acquisition.

MUSANDAM POWER COMPANY SAOG

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025 (continued)

4. Material accounting policy information (continued)

4.11 Income tax

Income tax on the profit or loss for the year comprises current and deferred tax. Taxation is provided for in accordance with Omani fiscal regulations.

Current tax is the expected tax payable on the taxable income for the period, using tax rates enacted or substantially enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Deferred income tax is provided, using the liability method, on all temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts. Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset is realised or the liability is settled, based on laws that have been enacted at the reporting date. Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognized in other comprehensive income or directly in equity respectively.

Deferred tax assets are recognised for all deductible temporary differences and carry-forward of unused tax assets and unused tax losses to the extent that it is probable that taxable profit will be available against which the deductible temporary differences and the carry-forward of unused tax assets and unused tax losses can be utilised. The carrying amount of deferred tax assets is reviewed at each reporting date and the deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefits will be realised.

The carrying amount of deferred tax assets are reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax assets and liabilities and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different taxable entities, but they intend to settle current tax assets and liabilities on a net basis, or their tax assets and liabilities will be realised simultaneously.

Income tax relating to items recognised directly in equity is recognised in the statement of changes in equity and not in the statement of profit or loss and other comprehensive income.

4.12 Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the respective assets. All other borrowing costs are expensed in the period they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

4.13 Interest bearing loans and borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost.

Borrowings are classified as current liabilities unless the Company has an unconditional right to defer settlement of the liability for at least 12 months after the reporting period.

MUSANDAM POWER COMPANY SAOG

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025 (continued)

4. Material accounting policy information (continued)

4.14 Revenue

Revenue is measured based on the consideration to which the Company expects to be entitled in a contract with a customer and excludes amounts collected on behalf of third parties. The tariff structure under the PPA is comprised of power capacity (includes investment charge and fixed operation and maintenance charge), electrical energy and fuel charges components.

Capacity revenue

The PPA with OPWP is considered as a lease within the context of IFRS 16 and has been classified as an operating lease under IFRS 16. Under the PPA, the Company is entitled to the capacity charges for each hour during which the plant is available for power generation. Power capacity investment charge is treated as lease revenue under IFRS 16 and is recognised on a straight-line basis over the lease term. Fixed operation and maintenance charge is recognised based on the capacity made available in accordance with contractual terms stipulated in the PPA.

Other revenue from contracts with customers

Revenue is measured based on the terms specified in the contract with a customer. The Company recognizes electrical energy and fuel charges revenue when it transfers the control of a product or service to a customer i.e., when electricity is delivered, and the customer has accepted the deliveries and the control has been transferred to the customer. Energy charge and fuel charge is determined based on the fuel and variable cost of power.

No revenue is recognised if it is not probable that the Company will collect the consideration to which the Company will be entitled in exchange for the goods or services that will be transferred to customers. In evaluating whether collectability of an amount of consideration is probable, the Company considers only the customers' ability and intention to pay that amount of consideration when it is due.

The Company has a long-term agreement with OPWP which determines performance obligation, transaction price and allocates the transaction price to each of the separate performance obligations. Accumulated experience is used to estimate and provide for the discounts, using the expected value method, and revenue is only recognised to the extent that it is highly probable that a significant reversal will not occur.

The Company does not adjust any of the transaction prices for time value of money as the period between the transfer of the promised goods or services to the customer and payment by the customer does not exceed one year and the sales are made with agreed credit terms which is in line with the industry practice.

4.15 Asset retirement obligation

The provision for asset retirement obligation is recognised when there is a present obligation as a result of asset constructed on land under usufruct contracts with Ministry of Housing and Urban Planning, it is probable that an outflow of economic benefits will be required to settle the obligation, and the amount of provision can be measured reliably. The estimated future obligations include the costs of removing the facilities and restoring the affected areas. A corresponding asset is recognised as a part of plant and machinery in property, plant and equipment and depreciated accordingly.

The provision for asset retirement obligation is a best estimate of the present value of expected costs required to settle the obligation, at the reporting date based on the current requirements of the Usufruct agreement, using estimated cash flows. The cash flows are discounted at a current pre tax rate that reflects the risks specific to the asset retirement obligation. The unwinding of the discount is expensed as incurred and recognised in the statement of profit or loss and other comprehensive income as a finance cost.

MUSANDAM POWER COMPANY SAOG

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025 (continued)

4. Material accounting policy information (continued)

4.16 Inventories

Inventories are stated at the lower of cost and net realisable value. Costs are those expenses incurred in bringing each product to its present location and condition. Cost is calculated using the weighted average method. Net realisable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale. As of reporting date, inventories consist of spares, diesel, and lube oil.

4.17 Directors' sitting fees and remuneration

The Board of Directors sitting fees and remuneration are calculated as per the guidelines prescribed by the FSA and these are approved by the Shareholders in the ordinary annual general meeting of the Company.

4.18 Dividends on ordinary shares

Dividends on ordinary shares are recognised as a liability and deducted from equity when they are approved by the Shareholders.

4.19 Earnings and net assets per share

The Company presents earnings per share ("EPS") and net assets per share for its ordinary shares. Basic EPS is calculated by dividing the net profit or loss attributable to ordinary Shareholders of the Company by the weighted average number of ordinary shares outstanding during the year.

Net assets per share is calculated by dividing the net assets attributable to ordinary Shareholders of the Company by the number of ordinary shares outstanding at the end of the reporting period. Net assets for the purpose are defined as total equity.

4.20 Segmental reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Chief Executive Officer ("CEO") who manages the Company on a day-to-day basis, as per the directives given by the Board of Directors that makes strategic decisions.

4.21 Significant management judgement in applying accounting policies and estimation uncertainty

When preparing the financial statements, management makes a number of judgements, estimates and assumptions about the recognition and measurement of assets, liabilities, revenue and expenses.

Significant management judgements

The following are the judgements made by management in applying the accounting policies of the Company that have the most significant effect on these financial statements.

Lease classification

The Company has entered into PPA with OPWP to generate electricity and make available the power capacity from its Plant.

Management believes that IFRIC 12 "Service Concession Arrangements" is not applicable to the arrangement as the residual interest is borne by the Company and not OPWP. The estimated useful life of the power plant of 40 years takes into account the Company's right to extend the land lease under a Usufruct Agreement for an additional term of 25 years. Furthermore, the residual value of the assets will have substantial value at the conclusion of the PPA and the Company will be able to continue to generate revenue through supply of power taking into account the government's future plans to deregulate the power sector in Oman.

MUSANDAM POWER COMPANY SAOG

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025 (continued)

4. Material accounting policy information (continued)

4.21 Significant management judgement in applying accounting policies and estimation uncertainty (continued)

Significant management judgements (continued)

Lease classification (continued)

Management considers the requirements of IFRS 16 “Leases”, which sets out guidelines to determine when an arrangement might contain a lease. The determination of whether an arrangement is, or contains, a lease is based on the substance of the arrangement at inception date whether fulfilment of the arrangement is dependent on the use of a specific asset or assets and the arrangement convey a right to use the asset.

Once a determination is reached that an arrangement contains a lease, the lease arrangement is classified as either financing or operating according to the principles in IFRS 16. A lease that conveys the majority of the risks and rewards of operation is a finance lease. A lease other than a finance lease is an operating lease.

Based on management’s evaluation, the PPA with OPWP is considered as a lease within the context of IFRS 16 and has been classified as an operating lease since significant risks and rewards associated with the ownership of the plant lies with the Company and not with OPWP.

The primary basis for this conclusion is that the PPA is for a term of 15 years while the economic life of the power plant is estimated to be 40 years. The present value of minimum lease payments under the PPA does not substantially recover the fair value of the plant at the inception of the lease.

Fuel incremental costs

The Company and MEM have entered into NGSA, which includes a clause for reimbursement of the incremental fuel oil costs (this represents an amount by which the cost of fuel oil is more than the cost of Natural Gas). Due to the shortage of the natural gas supply, the Company has incurred additional fuel oil costs to maintain the operations of the Plant (since the commercial operation date).

The Company has recognised reimbursement of incremental fuel oil cost as allowed under NGSA and based on the correspondence with MEM and OPWP in respect of this matter. The Company has received the confirmation from OPWP that the parameters used by the Company in the calculation of the incremental fuel oil costs does not materially differ from their basis.

Estimation uncertainty

Information about estimates and assumptions that have the most significant effect on recognition and measurement of assets, liabilities, income and expenses is provided below. Actual results may be substantially different.

Useful lives and residual values of property, plant and equipment

Depreciation is charged so as to write-off the cost of assets over their estimated useful lives. The calculation of useful lives is based on management’s assessment of various factors such as the operating life, the maintenance programs, and normal wear and tear using its best estimates. Management reviews its estimate of the useful lives and residual values of depreciable assets at each reporting date based on the expected utility of the assets. The carrying amounts are analysed in note 5 and 4.3 in the material accounting policy information.

MUSANDAM POWER COMPANY SAOG

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025 (continued)

4. Material accounting policy information (continued)

4.21 Significant management judgement in applying accounting policies and estimation uncertainty (continued)

Estimation uncertainty (continued)

Income tax

Uncertainties exist with respect to interpretation of the tax regulations and the amount of timing of future taxable income. Differences arising between the actual result and the assumptions made, or future changes to such assumptions, could necessitate future adjustments to tax income and expense already recorded. The Company establishes provisions, based on reasonable estimate, for possible consequences of the finalisation of the tax assessment of the Company. The amount of such provision is based on various factors, such as experience of previous assessment and differing interpretations of tax regulations by the taxable entity and the responsible tax authority.

Estimating the incremental borrowing rate - leases

The Company cannot readily determine the interest rate implicit in the lease, therefore, it uses its incremental borrowing rate (IBR) to measure lease liabilities. The IBR is the rate of interest that the Company would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Company 'would have to pay', which requires estimation when no observable rates are available or when they need to be adjusted to reflect the terms and conditions of the lease. The Company estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates.

Provision for decommissioning costs

Management uses the best estimate of the present value of the expenditure required to settle the decommissioning obligation at the reporting date based on the current requirements. Future decommissioning costs are reviewed annually and any changes in the estimate are reflected in the present value of the decommissioning provision at each reporting date.

MUSANDAM POWER COMPANY SAOG

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025 (continued)**

5. Property, plant and equipment

	<u>Plant and machinery RO '000</u>	<u>Buildings and civil works RO '000</u>	<u>Furniture and fixtures RO '000</u>	<u>Computer and office equipment RO '000</u>	<u>Motor vehicles RO '000</u>	<u>Right- of-use asset RO '000</u>	<u>Capital work-in- progress RO '000</u>	<u>Total RO '000</u>
Cost:								
At 1 January 2024	58,498	20,716	32	78	44	113	24	79,505
Additions	-	23	1	22	-	-	60	106
At 31 December 2024	58,498	20,739	33	100	44	113	84	79,611
At 1 January 2025	58,498	20,739	33	100	44	113	84	79,611
Additions	320	-	-	3	-	-	452	775
At 31 December 2025	58,818	20,739	33	103	44	113	536	80,386
Depreciation:								
At 1 January 2024	9,697	3,559	32	45	44	26	-	13,403
Charge for the year	1,464	518	-	22	-	5	-	2,009
At 31 December 2024	11,161	4077	32	67	44	31	-	15,412
At 1 January 2025	11,161	4077	32	67	44	31	-	15,412
Charge for the year	1,464	518	-	20	-	5	-	2,007
At 31 December 2025	12,625	4,595	32	87	44	36	-	17,419
Net book value:								
At 31 December 2025	45,873	16,464	1	16	-	77	536	62,967
At 31 December 2024	47,337	16,662	1	33	-	82	84	64,199

MUSANDAM POWER COMPANY SAOG

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025 (continued)

5. Property, plant and equipment (continued)

- a) The CWIP balance represents costs for the Cyber Security, Fuel Oil System Upgrade, Mountain Civil Work, and Warehouse projects, which saw progress during the year. As project components are finalised, their costs will be capitalised to "Plant and Machinery" or "Buildings and Civil Works." These costs are capitalised as they relate to assets under construction that are expected to generate future economic benefits.
- b) The Company's immovable assets are mortgaged against senior facility loan (note 11).
- c) Right-of-use asset represents the land leased from Ministry of Housing and Urban Planning (note 14) on which the Company's power plant is constructed.
- d) The depreciation charged for the year is allocated as follows:

	Year ended 31 December 2025	Year ended 31 December 2024
Operating costs (note 16)	RO '000 1,982	RO '000 1,982
General and administrative expenses (note 17)	25	27
	<u>2,007</u>	<u>2,009</u>

e) Impairment:

In 2025, the Company conducted impairment testing for the plant using the discounted cash flow method. This approach involved estimating the present value of net cash flows expected from the plant, factoring in guaranteed revenue from the existing Power Purchase Agreement (PPA) valid until 2032. Given the Company's highly leveraged position, the expected net cash flows were discounted using a risk-adjusted discount rate. While Management acknowledges that the Sultanate is shifting towards renewable energy sources, they firmly believe that progress in the Musandam Governorate will be slower compared to other areas, due to its remote location, challenging terrain, and the absence of competing energy providers. The value-in-use calculation is primarily supported by contracted capacity and energy revenues under the PPA, which provide predictable cash flows up to 2032. This view aligns with the most recent 7-year statement (2023-2029) released by the OPWP.

MUSANDAM POWER COMPANY SAOG

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025 (continued)

6. Inventories

	31 December 2025	31 December 2024
	RO '000	RO '000
Stores and spares	1,601	1,460
Fuel and lube oil	1,994	656
	<u>3,595</u>	<u>2,116</u>
Less: Provision for slow moving inventories	(67)	(52)
	<u><u>3,528</u></u>	<u><u>2,064</u></u>

Movement in the provision for slow moving inventories is as follows:

	31 December 2025	31 December 2024
	RO '000	RO '000
At 1 January	52	37
Charge during the year	15	15
At 31 December	<u><u>67</u></u>	<u><u>52</u></u>

7. Trade and other receivables

	31 December 2025	31 December 2024
	RO '000	RO '000
Trade receivables (a)	1,010	932
Other receivables (b)	268	242
Prepaid expenses	129	134
	<u><u>1,407</u></u>	<u><u>1,308</u></u>

- a) The Company has only one customer, OPWP – a Government-owned entity, and the balance relates to the invoiced amounts that are largely current at the reporting date. Details of ageing and credit risk are disclosed in Note 22. Given no history of default, no allowance for expected credit losses has been recognised.
- b) Other receivables include RO 8 thousand (2024: RO 13 thousand) receivables from Integrated Gas Company SAOC for incremental fuel oil costs due to shortage of the supply (note 19). These receivables are settled through periodic reconciliations with the counterparty and are considered fully recoverable. Management has assessed the expected credit loss on other receivables and considers it immaterial due to the nature of the counterparty and historical settlement experience.
- c) Note 22 includes disclosures relating to the credit risk exposures and analysis relating to the allowance for expected credit losses.

8. Cash and bank balances

	31 December 2025	31 December 2024
	RO '000	RO '000
Cash at bank	403	816
Cash in hand	2	2
	<u><u>405</u></u>	<u><u>818</u></u>

There are no restrictions on bank balances at the time of approval of the financial statements.

MUSANDAM POWER COMPANY SAOG

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025 (continued)

9. Share capital

	31 December 2025 RO '000	31 December 2024 RO '000
Authorised share capital represents 200,000,000 shares of RO 0.1 each (2024: 200,000,000 shares of RO 0.1 each)	<u>20,000</u>	<u>20,000</u>
Issued and fully paid-up share capital represents 70,390,000 shares of RO 0.1 each (2024: 70,390,000 shares of RO 0.1 each)	<u>7,039</u>	<u>7,039</u>

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All shares rank equally with regard to the Company's residual assets.

Shareholders details

The Shareholders of the Company, who own 10% or more of the Company's share and number of shares held by them during the year 2025 and 2024 are as follows:

	31 December Number of shares held ('000)	Percentage of shareholding
Oman Oil Facilities Development Company LLC	29,564	42%
LX International Corp.	<u>12,670</u>	<u>18%</u>

Oman Oil Facilities Development Company LLC is the largest shareholder but does not have control as defined under IFRS and is 100% owned by OQ SAOC.

10. Legal reserve

In accordance with the Commercial Companies Law of Sultanate of Oman, 2019, annual appropriations of 10% of the profit for the year are made to this reserve until the accumulated balance of the reserve is equal to one-third of the Company's paid-up share capital. During the year, RO 236 thousand (2024: RO 238 thousand) is transferred to the legal reserve. The reserve is not available for distribution.

11. Borrowings

a) Senior facility loan

	31 December 2025 RO '000	31 December 2024 RO '000
As at 31 December	45,744	49,295
Less: Current portion	<u>(3,733)</u>	<u>(3,621)</u>
Non-current portion	<u>42,011</u>	<u>45,674</u>

The senior facility loan is denominated in Rials Omani and carries interest rate of 5.25% per annum (2024: 5.25% per annum). The loan is to be repaid in half yearly instalments commencing on 30 June 2017, with the last instalment scheduled on 17 December 2031. The loan is subject to applicable financial covenants and DSRA requirements.

MUSANDAM POWER COMPANY SAOG

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025 (continued)

11. Borrowings (continued)

a) Senior facility loan (continued)

The loan is secured by:

- Legal mortgage over the Company's immovable assets (note 5).
- Pledge over shares of some of the Shareholders.
- Pledge over the project accounts.
- Assignment/charge over all of the Company's rights, titles and interest in and to the project documents, the insurances and reinsurance's, the consents and any other material agreements to which the Company is a party and other material property, asset and revenue of the Company.

b) Short term loan facility

During the year, the Company has obtained a short-term loan facility of RO 6 million (2024: RO 4 million) from a commercial bank. The facility carried an interest rate of 4.25 % per annum (2024: 4.25 % per annum). The outstanding balance at the end of the year is RO 3 million (2024: RO 1 million).

c) Reconciliation of financing cash flows

A reconciliation between opening and closing balances in the statement of financial position for liabilities that result in financing cash flows is presented below:

<i>Borrowings</i>	As at 1 January RO'000	Proceeds / (repayments) during the year RO'000	Non-cash changes RO'000	As at 31 December RO'000
31 December 2025				
Short term loan facility	1,000	2,000	-	3,000
Senior facility loan	49,295	(3,621)	70	45,744
	<u>50,295</u>	<u>(1,621)</u>	<u>70</u>	<u>48,744</u>
31 December 2024				
Short term loan facility	1,500	(500)	-	1,000
Senior facility loan	52,690	(3,458)	63	49,295
	<u>54,190</u>	<u>(3,958)</u>	<u>63</u>	<u>50,295</u>

12. Trade and other payables

	31 December 2025 RO '000	31 December 2024 RO '000
Trade payables	393	160
Accrued expenses and provisions	1,410	999
	<u>1,803</u>	<u>1,159</u>

Trade payables include RO 8 thousand (2024: RO 62 thousand) payable to Integrated Gas Company SAOC for supply of gas (note 19).

MUSANDAM POWER COMPANY SAOG

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025 (continued)

13. Provision for asset retirement obligation

Under the Usufruct Agreement with the Ministry of Housing and Urban Planning, the Company has an obligation to remove the plant and restore the land to its original condition. During the previous years, the Company appointed an independent external firm with relevant expertise to reassess the estimated provision for asset retirement obligation. Based on the expert's report, the provision is maintained. The movement in the provision for asset retirement obligation is as follows:

	31 December 2025	31 December 2024
	RO '000	RO '000
As at 1 January	201	192
Unwinding of discount	10	9
As at 31 December	<u>211</u>	<u>201</u>

14. Lease liability

	31 December 2025	31 December 2024
	RO '000	RO '000
Gross lease liability related to right-of-use asset	155	165
Future finance charges on finance leases	(61)	(68)
Present value of lease liability	<u>94</u>	<u>97</u>

The maturity of lease liability is as follows:

Not later than 1 year	4	3
Later than 1 year	90	94
	<u>94</u>	<u>97</u>

15. Revenue

	Year ended 31 December 2025	Year ended 31 December 2024
	RO '000	RO '000
Capacity charges	11,013	11,015
Energy charges	2,771	2,397
Fuel charges	5,647	5,054
	<u>19,431</u>	<u>18,466</u>

MUSANDAM POWER COMPANY SAOG

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025 (continued)

16. Operating costs

	Year ended 31 December 2025 RO '000	Year ended 31 December 2024 RO '000
Fuel cost	5,948	5,125
Operating and maintenance expenses	4,360	4,063
Depreciation expense (note 5)	1,982	1,982
Connection fees	212	212
Insurance costs	283	282
Other expenses	131	187
	<u>12,916</u>	<u>11,851</u>

17. General and administrative expenses

	Year ended 31 December 2025 RO '000	Year ended 31 December 2024 RO '000
Staff costs	622	574
Office expenses	222	206
Directors' remuneration and sitting fees (note 19)	63	(26)
Professional charges	56	54
Depreciation expense (note 5)	25	27
Other expenses	15	11
	<u>1,003</u>	<u>846</u>

18. Finance costs

	Year ended 31 December 2025 RO '000	Year ended 31 December 2024 RO '000
Interest on senior facility loan	2,626	2,813
Interest on short term loan facility	74	61
Other finance charges	39	23
	<u>2,739</u>	<u>2,897</u>

19. Related party transactions and balances

Related parties comprise the Shareholders, directors, key management personnel and business entities which have the ability to control or exercise significant influence in financial and operating decisions. Terms of these transactions are approved by the Company's Board.

Government of Sultanate of Oman ("the Government") indirectly owns 42 % (2024: 42%) of the Company's shares. The Company has applied the exemptions in IAS 24 'Related Party Disclosures' related to transactions with the Government and other entities controlled, jointly controlled, or significantly influenced by the Government. In this respect, the Company has disclosed certain information, to meet the disclosure requirements of IAS 24, in this note.

Balances with related parties included in the statement of financial position are as follows:

MUSANDAM POWER COMPANY SAOG

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025 (continued)

19. Related party transactions and balances (continued)

a) Due from/to government and other state-controlled entity

	31 December 2025 RO '000	31 December 2024 RO '000
Trade receivable due from state-controlled entity (note 7)	1,010	932
Other receivable due from government (note 7)	8	13
Due to government (note 12)	<u>(8)</u>	<u>(62)</u>

Balances with government-related entities are unsecured and are settled in accordance with normal credit terms. No allowance for expected credit losses has been recognised in respect of amounts due from OPWP.

b) Transactions

Transactions with related parties included in the financial statements are as follows:

i) Transactions with government and state-controlled entities

	31 December 2025 RO '000	31 December 2024 RO '000
Purchase of gas from Integrated Gas Company SAOC	5,205	4,669
Fuel incremental cost charge to Integrated Gas Company SAOC	277	1,714
Revenue from Oman Power and Water Procurement Company SAOC	19,431	18,466
Connection charges to Rural Areas Electricity Company SAOC	212	212
OQ SAOC	4	-

ii) Directors' remuneration and sitting fees

During the year ended 31st December 2025, the net directors' remuneration and sitting fees amounted to RO 63 thousand (2024: RO (26) thousand). However, the total directors' remuneration and sitting fees amounted to RO 90 thousand. Since accrued expenses relating to board remuneration for the year 2024, amounting to RO 27 thousand were not approved by the shareholders during the March 2025 AGM, they were reversed during the year ended 31st December 2025.

Management has assessed the impact of this adjustment and concluded that it is not material to the prior year's financial statements. Accordingly, no restatement of comparative figures has been made. The reversal has been disclosed in the current period to ensure transparency in financial reporting.

iii) Key management remuneration

During the year ended 31st December 2025, the key management remuneration amounted to RO 325 thousand (2024: RO 293 thousand).

20. Taxation

The tax rate applicable to the Company is 15% (2024: 15%). For the purpose of determining the taxable result for the year, the accounting profit has been adjusted for tax purposes. Adjustments for tax purposes include items relating to both income and expense. The adjustments are based on the current understanding of the existing tax laws, regulations and practices.

No provision for the current tax been made in these financial statements in view of cumulative taxable losses incurred by the Company as at 31 December 2025.

MUSANDAM POWER COMPANY SAOG

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025 (continued)

20. Taxation (continued)

The deferred tax on all temporary differences has been calculated and dealt with in the statement of profit or loss and other comprehensive income.

a) The taxation charge for the year is comprised of:

	Year ended 31 December 2025 RO '000	Year ended 31 December 2024 RO '000
Deferred tax expense	<u>412</u>	<u>484</u>

b) Tax reconciliation

The following is a reconciliation of income taxes calculated on accounting profits at the applicable tax rate with the income tax expense for the year. The reconciliation of the accounting profit with the taxation charge in the financial statements is as follows:

	Year ended 31 December 2025 RO '000	Year ended 31 December 2024 RO '000
Profit before tax	2,773	2,872
Taxation @ 15%	416	431
Add: Tax effect of:		
Change in recognised temporary differences	-	(149)
Tax loss carried forward for set off against future taxable net profits	-	202
Tax effect for non-deductible expenses	1	-
Effects of adjustments made in the prior year assessments	(5)	-
Tax expense	<u>412</u>	<u>484</u>

c) Deferred tax liability

	As at 1 January RO '000	Recognised during the year RO '000	As at 31 December RO '000
2025			
<i>Taxable temporary differences</i>			
Effect of accelerated tax depreciation	(4,850)	(213)	(5,063)
Right-of-use asset	(17)	5	(12)
<i>Deductible temporary differences</i>			
Provision for asset retirement	31	1	32
Provision for obsolete inventories	7	2	9
Lease liability	14	-	14
Tax losses	324	(207)	117
	<u>(4,491)</u>	<u>(412)</u>	<u>(4,903)</u>
2024			
<i>Taxable temporary differences</i>			
Effect of accelerated tax depreciation			

MUSANDAM POWER COMPANY SAOG

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025 (continued)

20. Taxation (continued)

Right-of-use asset	(4,569)	(281)	(4,850)
	(13)	(4)	(17)
<i>Deductible temporary differences</i>			
Provision for assets retirement	29	2	31
Provision for obsolete inventories	5	2	7
Lease liability	15	(1)	14
Tax losses	526	(202)	324
	<u>(4,007)</u>	<u>(484)</u>	<u>(4,491)</u>

d) Tax assessment status

As of 31 December 2025, the Company's tax assessments for the period from 2014 to 2022 have been completed by the Omani taxation authorities. For the remaining years, the Management of the Company believe that additional taxes, if any in respect of open tax years, would not be significant to the Company's financial position as at 31 December 2025.

21. Commitments

Operation and maintenance commitment

As per the O&M agreement, Wartsila Muscat LLC will operate and maintain the Company's plant until 16 June 2032. Under the O&M agreement, the Company shall pay the fixed operating fee. The initial agreement signed on July 2015, was expired on 16 June 2025. The initial agreement is renewed until 16 June 2032, and it is effective immediately after the expiry of the initial agreement.

All fees are subject to the agreed indexation as per the O&M agreement. The minimum future payments under the O&M agreement (excluding indexation) are as follows:

	31 December 2025 RO '000	31 December 2024 RO '000
Due within one year	1,132	513
Due after one year but within five years	5,662	-
Due after five years	804	-
	<u>7,598</u>	<u>513</u>

As per the LTSA Agreement, Wartsila Muscat LLC will operate and maintain the Company's plant until 16 June 2032. Under the LTSA agreement, the Company shall pay the fixed operating fee.

All fees are subject to 3% indexation. The minimum future payments under the LTSA (excluding indexation) are as follows:

	31 December 2025 RO '000	31 December 2024 RO '000
Due within one year	438	438
Due after one year but within five years	1,753	1,753
Due after five years	658	1,096
	<u>2,849</u>	<u>3,287</u>
Capital commitments	<u>1,136</u>	<u>-</u>

MUSANDAM POWER COMPANY SAOG

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025 (continued)

22. Financial risk management

The Company's activities expose it to a variety of financial risks: market risk (including price risk, foreign currency risk and interest rate risk), liquidity risk and credit risk. However, the Company's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Company's financial performance.

This note presents information about the Company's exposure to each of the above risks, the Company's objectives, policies, and processes for measuring and managing risk, and the Company's management of capital. Further quantitative disclosures are included throughout these financial statements.

The Board of Directors has overall responsibility for the establishment and oversight of the Company's risk management framework. The Board has entrusted the Management with the responsibility of developing and monitoring the Company's risk management policies and procedures and its compliance with them.

Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates, interest rates and prices will affect the Company's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

Price risk

Price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Company does not have exposure to equity or commodity price risk on financial instruments. Fuel price fluctuations are substantially recovered through contractual arrangements under the PPA

As the Company has no significant exposure to investments, it does not have the risk of fluctuation in prices. The management consider that sensitivity analysis is not necessary due to the Company's limited exposure to price risk.

Foreign currency risk

Foreign exchange risk arises when transactions or recognised assets or liabilities are denominated in a currency that is not the entity's functional currency. The Company is exposed to foreign exchange risk arising from currency exposures primarily with respect to the US Dollar. The Rial Omani is pegged to the US Dollar. Since most of the Company's foreign currency transactions are in US Dollars or other currencies linked to the US Dollar, management believes that exchange rate fluctuations would have an insignificant impact on the Company's pre-tax profit.

Interest rate risk

The Company is not exposed to interest rate risk on its borrowings as they carry fixed interest rate. At the reporting date, the interest rate risk profile of the Company's interest-bearing financial instruments was:

	31 December 2025	31 December 2024
	RO '000	RO '000
Borrowings (senior and short-term loan facilities)	<u>48,744</u>	<u>50,295</u>

Fair value sensitivity analysis for fixed rate instruments

The Company does not account for any fixed rate financial liabilities at fair value through profit or loss. Therefore, a change in interest rate at the reporting date would not affect statement of profit or loss and other comprehensive income. The Company's exposure to variability in cash flows arising from interest rate movements is limited, as its borrowings carry fixed interest rates.

MUSANDAM POWER COMPANY SAOG

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025 (continued)

22. Financial risk management (continued)

Credit risk

Credit risk refers to the risk that a debtor will default on its contractual obligations resulting in financial loss to the Company. The Company maintains a credit policy that states dealing with only creditworthy parties and obtaining sufficient collateral where appropriate as a means of mitigating the risk of financial loss from defaults. The Company monitors regularly, the credit rating of its debtors and the volume of transactions with those debtors during the year. Ongoing credit evaluation is performed on the financial condition of debtors. However, credit risk exposures are insignificant. The carrying amount of financial assets recorded in the financial statements represents the Company's maximum exposure to credit risk without taking into account the value of any collateral obtained.

The credit risk of the Company is primarily attributable to the bank balances and trade and other receivables. The Company's bank accounts are placed with reputed financial institutions.

The Company has a significant concentration of credit risk with Oman Power and Water Procurement Company SAOC ("OPWP"). Under the terms of the PPA as disclosed in note 2, the Company's sales are billed wholly to OPWP (indirectly wholly owned by the Government). Therefore, the Company's credit risk on receivables from OPWP is limited. Although the Company has a concentration of credit risk with OPWP, this risk is mitigated by OPWP's government ownership, the regulated nature of the PPA, and the absence of any historical defaults

The tables below detail the overdue status of the Company's financial assets:

	Carrying amount RO'000	Not due RO'000	Past due		Total RO'000
			Up to 90 days RO'000	Over 90 days RO'000	
Gross carrying amount:					
31 December 2025					
Trade and other receivables	1,018	1,018	-	-	1,018
Cash at bank	403	403	-	-	403
	<u>1,421</u>	<u>1,421</u>	<u>-</u>	<u>-</u>	<u>1,421</u>
31 December 2024					
Trade and other receivables	945	945	-	-	945
Cash at bank	816	816	-	-	816
	<u>1,761</u>	<u>1,761</u>	<u>-</u>	<u>-</u>	<u>1,761</u>

The Company limits its credit risk with regard to bank balance deposits by only dealing with reputable bank and financial institution with strong credit ratings. The Company's bank accounts are placed with a reputed financial institution having appropriate credit rating.

MUSANDAM POWER COMPANY SAOG

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025 (continued)

22. Financial risk management (continued)

Liquidity risk

The Company's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation. Further, the Company maintains sufficient bank balances.

The table below summarises the maturities of the Company's undiscounted financial liabilities at the reporting date. Further, the Company maintains sufficient bank balances and having adequate working capital facilities.

	Less than 3 months RO '000	3 to 12 months RO '000	1 to 5 years RO '000	More than 5 years RO '000	Total RO '000
31 December 2025					
Trade and other payables	1,803	-	-	-	1,803
Senior facility loan	-	6,100	51,026	-	57,126
Short term loan facility	3,000	-	-	-	3,000
Lease liability	-	10	41	104	155
	<u>4,803</u>	<u>6,110</u>	<u>51,067</u>	<u>104</u>	<u>62,084</u>
31 December 2024					
Trade and other payables	1,159	-	-	-	1,159
Senior facility loan	-	6,178	24,104	33,022	63,304
Short term loan facility	1,000	-	-	-	1,000
Lease liability	-	10	41	114	165
	<u>2,159</u>	<u>6,188</u>	<u>24,145</u>	<u>33,136</u>	<u>65,628</u>

Categories of financial instruments

	31 December 2025 RO '000	31 December 2024 RO '000
<i>Financial assets (at amortised cost)</i>		
Cash and bank balances	405	818
Trade and other receivables	1,278	1,174
	<u>1,683</u>	<u>1,992</u>
<i>Financial liabilities (at amortised cost)</i>		
Senior facility loan	45,744	49,295
Short term loan facility	3,000	1,000
Lease liability	94	97
Trade and other payables	1,803	1,159
	<u>50,641</u>	<u>51,551</u>

MUSANDAM POWER COMPANY SAOG

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025 (continued)

22. Financial risk management (continued)

Fair value of financial instruments

The fair values of financial instruments are not materially different from their carrying values.

Capital management

The Company's objectives when managing capital are to safeguard the Company's ability to continue as a going concern and to provide an adequate return to Shareholders.

The Board's policy is to maintain a strong capital base so as to maintain creditor and market confidence and to sustain future development of the business. The capital structure of the Company comprises share capital, reserves and retained earnings. Debt comprises of loan facilities from bank, and lease liability. The Company is not subject to external imposed capital requirements except those under the Commercial Companies Law of the Sultanate of Oman.

The Company manages the capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of the underlying assets. In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to Shareholders, return capital to Shareholders, issue new shares, or sell assets to reduce debt. During the year, there is no change in the capital management policy of the Company.

Capital Risk Management

Consistent with best practices, the Company monitors capital on the basis of the gearing ratio. This ratio is calculated as net debt divided by total capital. Net debt is calculated as total borrowings less cash and cash equivalents. Total capital is calculated as equity, as shown in the statement of financial position, plus net debt. The gearing ratio at the end of the reporting period was as follows:

	31 December 2025 RO '000	31 December 2024 RO '000
Debt (senior and short-term loan facilities)	48,744	50,295
Cash and bank balances	<u>(405)</u>	<u>(818)</u>
Net debt	<u>48,339</u>	<u>49,477</u>
Equity	<u>12,552</u>	<u>12,134</u>
Net debt to equity ratio	<u>385%</u>	<u>408%</u>

23. Basic and diluted earnings per share

	31 December 2025	31 December 2024
Net profit attributable to ordinary Shareholders of the Company for basic and diluted earnings per share (RO '000)	<u>2,361</u>	<u>2,388</u>
Weighted average number of shares (in '000s)	<u>70,390</u>	<u>70,390</u>
Earnings per share (RO) – basic and diluted	<u>0.034</u>	<u>0.034</u>

There is no difference between basic and diluted earnings per share because the Company has not issued any instruments which would have an impact on earnings per share when exercised.

MUSANDAM POWER COMPANY SAOG

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025 (continued)

24. Net assets per share

Net assets per share is calculated by dividing the net assets attributable to the ordinary shareholders of the Company at the reporting date by number of ordinary shares outstanding at the end of the year.

	31 December 2025	31 December 2024
Net assets (RO in '000)	<u>12,552</u>	<u>12,134</u>
Number of shares outstanding at year end ('000s)	<u>70,390</u>	<u>70,390</u>
Net assets per share (RO)	<u>0.178</u>	<u>0.172</u>

25. Segment information

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the strategic decisions maker, which is the CEO. The Company's operating activities are disclosed in note 1 to the financial statements. The strategic business unit offers similar services and is managed as one segment. For the strategic business unit, the CEO reviews internal management reports on a monthly basis. Performance is measured based on the profit before income tax, as included in the internal management reports. The CEO considers the business of the Company as one operating segment and monitors accordingly. The requirements of IFRS 8: Operating Segments - paragraphs 31 to 34 relating to entity wide disclosures have been covered under statements of financial position, profit or loss and other comprehensive income and also in notes to the financial statements.

26. Operating lease arrangement where the Company acts as a lessor

As disclosed in note 1 and 4 of these financial statements, the arrangement between the Company and OPWP under the PPA is covered under IFRS 16 Leases and such arrangement in substance represents an operating lease under IFRS 16 Leases. The following is the total of future minimum lease receipts expected to be received under the PPA:

	31 December 2025	31 December 2024
	RO '000	RO '000
Due within one year	11,290	11,290
Due after one year but within five years	46,201	46,201
Due after five years	13,566	24,856
	<u>71,057</u>	<u>82,347</u>

MUSANDAM POWER COMPANY SAOG

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025 (continued)

27. Dividends

On 12 February 2024, the Board of Directors approved a final cash dividend of Baizas 13.8 per share, amounting to RO 0.971 million, which was paid on 14 March 2024. The dividend was approved by the shareholders in an Annual General Meeting held on 06 March 2024.

On 05 September 2024, the Board of Directors approved an interim cash dividend of Baizas 13.8 per share, amounting to RO 0.971 million, which was paid on 09 September 2024. The dividend was approved by the shareholders in an Annual General Meeting held on 06 March 2024.

On 09 February 2025, the Board of Directors approved a final cash dividend of Baizas 13.8 per share, amounting to RO 0.971 million, which was paid on 19 March 2025. The dividend was approved by the shareholders in an Annual General Meeting held on 06 March 2025.

On 09 September 2025, the Board of Directors approved an interim cash dividend of Baizas 13.8 per share, amounting to RO 0.971 million, which was paid on 11 September 2025. The dividend was approved by the shareholders in an Annual General Meeting held on 06 March 2025.

On 8 February 2026, the Board of Directors proposed a final cash dividend for the year 2025 of Baizas 13.8 per share amounting to RO 0.971 million. The proposal shall be presented to the Annual General Meeting on 08 March 2026 for approval.

28. Comparative figures

Comparative figures for the previous year have been reclassified/re-arranged wherever necessary to conform with the presentation in the current year's financial statements.

29. Approval of the financial statements

The financial statements were approved by the Board of Directors and authorised to issue on 08 February 2026.